

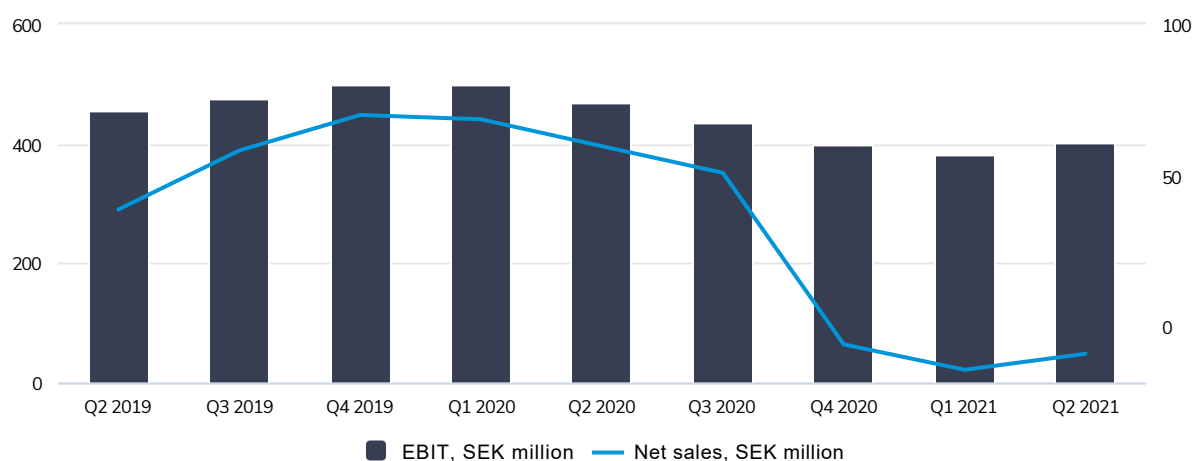
## Interim report April-June 2021

### Strong improvement in instrument sales

#### Quarter April-June 2021

- ▶ Net sales amounted to SEK 110.7 (90.6) million, an increase of 22.1 percent. After adjustment for currency effects, the increase is 33.9 percent.
- ▶ The number of instruments sold amounted to 974 (564), an increase of 73 percent.
- ▶ Cash flow from operating activities amounted to SEK 8.2 (17.6) million.
- ▶ Operating profit was SEK 2.3 (-3.0) million, corresponding to an operating margin of 2.1 (-3.3) percent.
- ▶ Profit after tax amounted to SEK -1.4 (-43.0) million.
- ▶ Basic and diluted earnings per share amounted to SEK -0.07 (-2.21).

| Key figures                          | Apr-Jun 2021 | Apr-Jun 2020 | Jan-Jun 2021 | Jan-Jun 2020 | Jul 20-Jun 21 (R12) | Jul 19-Jun 20 (R12) |
|--------------------------------------|--------------|--------------|--------------|--------------|---------------------|---------------------|
| Sales growth, %                      | 22.1         | -24.3        | 1.1          | -12.3        | -14.2               | 3.1                 |
| Net sales, SEK million               | 110.7        | 90.6         | 211.3        | 209.0        | 402.7               | 469.5               |
| Gross margin, %                      | 41.7         | 40.8         | 43.0         | 44.1         | 43.7                | 45.2                |
| Operating profit (EBIT), SEK million | 2.3          | -3.0         | 9.2          | 12.3         | -9.0                | 59.7                |
| Operating margin (EBIT), %           | 2.1          | -3.3         | 4.3          | 5.9          | -2.2                | 12.7                |
| Profit after tax, SEK million        | -1.4         | -43.0        | -1.1         | -35.6        | -13.5               | -8.1                |
| Net debt, SEK million                | 12.8         | 11.5         | 12.8         | 11.5         | 12.8                | 11.5                |
| Return on equity, %                  | -0.5         | -13.2        | -0.4         | -10.9        | -4.8                | -2.7                |
| Net debt/EBIT (R12), times           | -1.4         | 0.2          | -1.4         | 0.2          | -1.4                | 0.2                 |
| Diluted earnings per share, SEK      | -0.07        | -2.21        | -0.06        | -1.83        | -0.70               | -0.42               |



#### CEO comments

### Strong sales growth

We are finally starting to see clear signs of recovery in the market. Reduced spread of virus and increasing vaccination rates have eased restrictions in several markets and communities are starting to open up. The US is our

market that has come the furthest, with stable sales at a normal level. Increased instrument sales in individual countries in Asia and good growth in the OEM business resulted in a sales increase of 22 percent, corresponding to an increase of 34 percent in constant currencies.

Strong instrument sales in Asia confirm our market position while sending a very positive signal that the market expects a return to more normal patient and testing flows. Demand for instruments has exceeded our supply capacity during the quarter, which has been reduced due to supply chain disruptions, forcing us to delay some customer deliveries.

However, many markets remain affected by COVID-19 with restrictions keeping patient visits and testing at a continued low level. This affects sales of consumables for the quarter, which remain low, although 6 percent higher than in the previous year.

Continued low sales of consumables and the resulting unfavorable product mix affected the gross margin, which was 41.7 percent in the quarter. The gross margin was also impacted by increased supply chain costs related to logistics, higher prices of components and negative production variances because of disturbances.

Operating profit was SEK 2.3 million, corresponding to an operating margin of 2.1 percent.

Cash flow from operating activities amounted to SEK 8.2 million and the Group's available cash and available liquidity were SEK 67 million.

### **Well-filled order book for instruments and strong OEM sales**

We experienced a good order intake during the spring and are entering the third quarter with a larger than normal order book at a start of a quarter. To increase our delivery capacity in the fall, we have increased the number of operators in instrument production. However, production capacity continues to be constrained by a shortage of components, which not only slows our production rate but also temporarily drives costs. We believe that the situation with component shortages and logistics will gradually improve during the fall. Our team has done a fantastic job during the spring to solve the challenges we have had to secure continuous production. We are acting on external factors to optimize the supply of goods and are working to improve the gross margin.

OEM sales continue to perform very well. The product line "OEM and CDS brands" increased by 41 percent compared with the previous year. The supply agreement for consumables signed with one of our major customers in August 2020 is now fully implemented and contributed significant revenue in the second quarter. The order book looks strong for the third quarter. There are also several promising projects in progress with the potential to increase revenue in 2022.



### **Increase in marketing activities**

All major conferences and trade fairs have been cancelled since the start of the pandemic, so it was with great satisfaction we were able to attend a major trade fair in June for the first time in over a year. The trade fair raises hopes for a more normalized world and markets. The fair, which was held in Dubai, mainly attracts distributors and other industry players with a focus on the Middle East and Africa – regions with great potential for Boule. We were there to develop existing distributors and make contacts with new ones.

Sales of veterinary products showed good growth in the quarter, partly due to a new distributor in Malaysia. Together with this distributor we held a joint online product training session aimed at the distributor's end customers, which had an immediate positive impact.

### **Good progress in key projects**

The platform project has developed according to plan. It is encouraging to note that we have been able to deliver on the key milestones, considering the long lead times, particularly for electronics. The milestone for the quarter was completion of the system integration of the planned final hardware design. During the quarter SEK 13 million was invested in the new platform and the release of an initial advanced 5-part instrument is scheduled for the end of 2022.

Our factory in Russia for local production of consumables is nearing completion. The last parts of the production equipment were delivered in mid-June and installation, testing and validation of the production process is now in progress. We are planning for the first commercial delivery towards the end of the summer.

Preparation of Boule's quality systems and products for the new European IVDR Regulation, which comes into force in May 2022, is proceeding according to plan.

### **Strengthening the organization and Executive Team**

The process of developing and strengthening the organization continues. We are preparing the organization to manage new regulatory requirements and drive global commercialization of products based on the new platform. During the quarter, we have recruited a number of key employees, including two new members of the Executive Team. Ann-Helen Engman is the new Global Quality Manager and Mattias Isaksson is the Global Marketing Manager, a new role in the Executive Team. I look forward to drawing on Ann-Helen's and Mattias's in-depth expertise and extensive experience as we continue developing Boule.

During what has been an intense spring and summer for Boule, we have both strengthened the organization and passed important milestones. The market is still negatively affected by the pandemic, but we are seeing a positive development in demand, which has resulted in a strong order intake. We continue to work with our loyal distributors and suppliers to address existing market needs while investing in new products and projects with the aim of ensuring our long-term profitability and growth.

I look forward to an exciting, productive autumn and in the meantime I wish you a good summer!



Performance in the quarter

## **Group performance April-June 2021**

### **Net sales**

Net sales for the period amounted to SEK 110.7 (90.6) million, an increase of 22.1 percent. After adjustment for USD and EUR currency effects, the increase was 33.9 percent. Instrument sales increased by 51 percent and OEM and CDS brand sales increased by 41 percent compared with the same period the previous year. Sales of consumables increased by 6 percent. The lower increase for consumables is due to a large proportion of our installed base being in Asia, which continues to be seriously affected by restrictions and lockdowns. This has resulted in a reduced number of doctor visits and therefore lower test volumes. Accumulated net sales for the period January to June amounted to SEK 211.3 (209.0) million, representing an increase of 1.1 percent and 11.2 percent adjusted for currency effects.

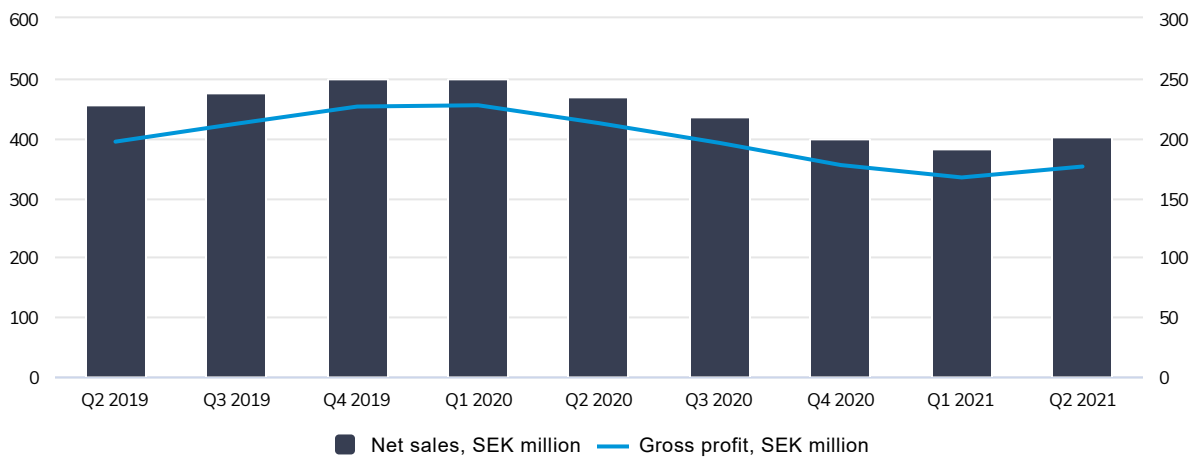
| Net sales by region,<br>SEK million | Apr-Jun<br>2021 | Apr-Jun<br>2020 | change     | Jan-Jun<br>2021 | Jan-Jun<br>2020 | change    | Jul 20-<br>Jun 21<br>(R12) | Jul 19-<br>Jun 20<br>(R12) | change<br>(R12) |
|-------------------------------------|-----------------|-----------------|------------|-----------------|-----------------|-----------|----------------------------|----------------------------|-----------------|
| USA                                 | 38.1            | 32.5            | 17%        | 71.0            | 67.1            | 6%        | 132.3                      | 143.0                      | -8%             |
| Asia                                | 31.2            | 20.3            | 54%        | 51.5            | 49.6            | 4%        | 105.9                      | 129.2                      | -18%            |
| Eastern Europe                      | 14.5            | 13.8            | 5%         | 27.9            | 31.9            | -13%      | 51.1                       | 69.1                       | -26%            |
| Latin America                       | 7.7             | 7.6             | 1%         | 21.0            | 20.2            | 4%        | 33.7                       | 39.3                       | -14%            |
| Western Europe                      | 7.4             | 6.4             | 15%        | 14.9            | 15.9            | -7%       | 35.1                       | 35.1                       | 0%              |
| Africa/Middle East                  | 11.7            | 9.9             | 18%        | 25.0            | 24.3            | 3%        | 44.6                       | 53.8                       | -17%            |
| <b>Total</b>                        | <b>110.7</b>    | <b>90.6</b>     | <b>22%</b> | <b>211.3</b>    | <b>209.0</b>    | <b>1%</b> | <b>402.7</b>               | <b>469.5</b>               | <b>-14%</b>     |

#### Net sales by product, SEK million

|                                   |              |             |            |              |              |           |              |              |             |
|-----------------------------------|--------------|-------------|------------|--------------|--------------|-----------|--------------|--------------|-------------|
| Instruments                       | 35.8         | 23.6        | 51%        | 70.3         | 60.0         | 17%       | 130.9        | 149.9        | -13%        |
| Consumables, own<br>instruments   | 43.6         | 41.2        | 6%         | 85.3         | 95.7         | -11%      | 169.3        | 207.0        | -18%        |
| Consumables, OEM<br>and CDS brand | 23.9         | 16.9        | 41%        | 37.8         | 33.5         | 13%       | 66.7         | 68.7         | -3%         |
| Other                             | 7.4          | 8.9         | -17%       | 17.9         | 19.7         | -9%       | 35.8         | 44.0         | -19%        |
| <b>Total</b>                      | <b>110.7</b> | <b>90.6</b> | <b>22%</b> | <b>211.3</b> | <b>209.0</b> | <b>1%</b> | <b>402.7</b> | <b>469.5</b> | <b>-14%</b> |

### Gross profit

Gross profit for the period was SEK 46.1 (37.0) million, with a gross margin of 41.7 (40.8) percent. The gross margin was adversely affected by a lower proportion of consumables in the product mix, a region mix with a high proportion of instrument sales to Asia, increased supply chain costs due to component shortages and logistics challenges which also result in negative production variance.



### Expenses

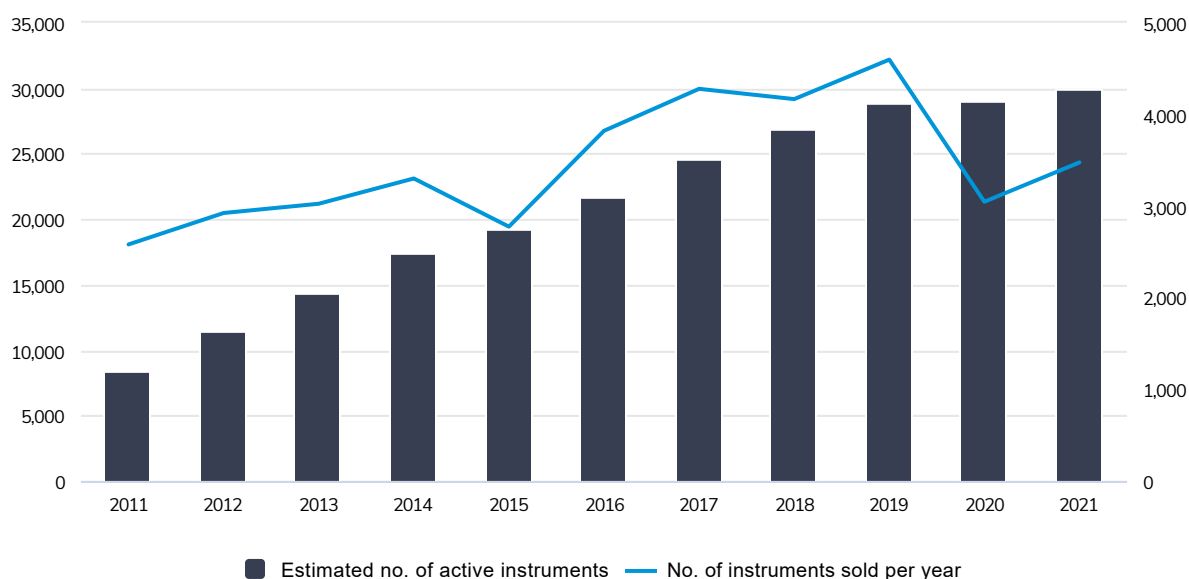
Operating expenses for the period amounted to SEK 43.5 (39.4) million. Sales costs are driven by increased marketing activities and increased investment in the sales organization. Administrative expenses include the cost of establishing local manufacturing in Russia, costs of recruitment to strengthen the organization and consultancy support for the development of certain markets.

Research and development expenses, including costs related to the quality assurance organization, amounted to SEK 11.4 (12.8) million, corresponding to 10.3 (14.1) percent of net sales. Development expenses of SEK 13.1 (9.6) million were capitalized. Total research and development expenses correspond to 22.1 (24.7) percent of net sales.

The net of other operating income and other operating expenses for the period amounted to SEK -0.3 (-0.5) million and consists of positive and negative exchange differences.

## Operating profit

Operating profit amounted to SEK 2.3 (-3.0) million, corresponding to an operating margin of 2.1 (-3.3) percent. The operating margin excluding capitalized development expenses was -9.7 (-13.8) percent.



<sup>1</sup> Estimated number of active instruments installed starting 2006 is based on an expected lifespan of eight years for the instruments.

<sup>2</sup> Accumulated number of instruments sold since 2006 was 42,315 at June 30, 2021.

<sup>3</sup> Number of instruments sold in 2021 refers to sales on a rolling 12-month basis.

## Net financial items

Net financial items amounted to SEK -0.2 (-37.8) million. Net financial items for the previous year include profit/loss from associates corresponding to SEK -36.6 million.

## Earnings

Profit before tax was SEK 2.1 (-40.8) million. Profit for the period was SEK -1.4 (-43.0) million.

## Financing and cash flow

Cash flow from operating activities for the period was SEK 8.2 (17.6) million. Cash flow during the period was negatively affected by increased inventories to meet increased demand and ensure deliveries.

The Swedish Export Credit Agency (EKN) guarantees some of Boules trade receivables at up to 75-95 percent of the receivables' total amount. Receivables may be pledged, in which case the liabilities are reported as interest-bearing liabilities.

The change in trade receivables guaranteed by EKN is included in cash flow from operating activities, while the change in other interest-bearing liabilities is reported under cash flow from financing activities.

Cash flow for the period was SEK -3.2 (10.9) million and cash and cash equivalents at June 30 amounted to SEK 27.7 (35.7) million. Cash flow includes dividends corresponding to SEK 10.7 (0) million.

Credit facility utilization increased during the quarter. The Group's available cash and cash equivalents, including unutilized credit facilities, was SEK 67.0 (85.5) million at June 30. The Company has taken a loan of SEK 20 million after the end of the period to ensure good liquidity.

## Investments

Total investments amounted to SEK 13.8 (12.1) million, with investments in future product platforms accounting for SEK 13.1 (9.6) million of the figure.

## Equity and liabilities

The Group's equity at June 30, 2021 was SEK 262.3 (297.7) million and the equity/assets ratio was 50 (53) percent.

Interest-bearing liabilities excluding leases are primarily related to pledged trade receivables guaranteed by EKN and amounted to SEK 107.2 (117.2) million at June 30, 2021. SEK 20.4 (40.1) million of these liabilities were non-current and SEK 86.8 (77.1) million were current. At June 30, 2021, SEK 17.6 (8.6) million of the credit facility had been used and other current non-interest-bearing liabilities and trade payables amounted to SEK 102.1 (80.1) million.

Lease liabilities at June 30 amounted to SEK 33.4 (42.1) million. SEK 20.7 (29.5) million of these liabilities were non-current and SEK 12.7 (12.6) million were current.

Net debt at June 30, 2021 amounted to SEK 12.8 (11.5) million.

Deferred tax assets amounted to SEK 0.0 (0.0) million and deferred liabilities were SEK 16.4 (24.3) million at June 30.

Non-current provisions consist of direct pension provisions of SEK 3.3 (3.8) million.

## Significant risks and uncertainties

The Group's operations are subject to risks and uncertainties that may, to a varying extent, affect the Company's ability to achieve defined goals. Boule works continuously on management of existing risks and uncertainties and on the risk inventory that forms the basis for detecting new risks and uncertainties. The systematic and internally coordinated work is aimed at identifying risks, limiting risk exposure and minimizing any impact should a risk materialize. Currently, primary risks and uncertainties have been identified in the following areas: regulatory risks, product portfolio risks, distributor risks, production and quality risks, counterfeit reagents, price pressure, supplier risks, market risks and competition, bribery, and corruption, currency risks, IT security and systems, financing risks and future cash flows, health and safety in the workplace, dependence on key personnel and the effects of Covid-19.

Boule is currently exposed to exchange rate changes. A change of +/- 10 percent in the USD/SEK exchange rate affects net sales by +/- SEK 20 million and operating profit by +/- SEK 4 million. Boule works constantly to reduce the Group's currency exposure in its operations.

A more detailed description of risks, risk management and related opportunities can be found in the 2020 Annual Report. The risks are considered unchanged from those described in the Annual Report, other than the update on the effects of Covid-19 presented below.

## Covid-19

Like other companies, Boule faces new challenges related to the spread of Covid-19. There has been a slowdown in sales as a result of the closure of many markets, with a significant decline in routine healthcare visits and therefore fewer blood samples taken. The length of time in which key markets are closed will determine the impact on sales of consumables in the period ahead. New sales of instruments have also stopped at times, with healthcare providers concentrating on managing Covid-19 patients.

Problems of components and raw material shortages, logistics and distribution to customers have arisen and continue to arise due to a lack of transport capacity and obstacles related to border closures. The disruptions have escalated in the first half of 2021. Boule is taking active measures to mitigate the impact by working closely with the Group's subcontractors, planning and booking deliveries well in advance and reducing the spread of infection in factories by arranging for non-production staff to work from home.

Boule has focused on ensuring good liquidity. Some investments have been postponed but long-term strategic investments have continued according to plan.

Future effects on sales are difficult to estimate as there is continuing uncertainty about how quickly the markets will recover in 2021. In the longer term, we see a continuation of stable growth for the decentralized near-patient market that Boule addresses. We consider the negative earnings effect during the quarter to be temporary.

## **Related-party transactions**

Other than remuneration of the Board and senior executives, no related-party transactions have taken place during the period.

## **Parent Company**

Boule Diagnostics AB (publ), corporate ID 556535-0252, is a Swedish limited liability company with its registered office in Stockholm. The address of the head office is Domnarvsgatan 4, SE-163 53 Spånga, Sweden.

The Parent Company's revenue is derived from Group-wide services.

Risks and uncertainties for the Parent Company indirectly correspond with those for the Group.

## **Personnel**

The average number of employees in the Group during the period was 218 (213), including 7 (8) employees at the Parent Company. The average number of employees by country was as follows: Sweden 123 (116), United States 84 (89), Mexico 2 (2) and Russia 9 (6). The average number of women in the Group was 99 (93) and the average number of men was 119 (120).

During the quarter, we recruited a number of key employees, including two new members of the Executive Team who start in the autumn. Ann-Helen Engman is the new Global Quality Manager, succeeding Debbie Herrera who has chosen an alternative career. Ann-Helen has held global roles in quality assurance and regulatory compliance and also has a background as an international product manager. For many years, Ann-Helen has been active in developing regulatory standards, relevant to Boules' activities, at national and international level. We have also appointed Mattias Isaksson as Global Marketing Manager, a new role in the Executive Team. Mattias is a highly experienced marketing and communications manager with over 25 years of hands-on experience leading teams and driving sales growth in global organizations.

## Number of shares

The total number of shares and votes in Boule Diagnostics AB is 19,416,552 and has remained unchanged in 2021. After full dilution, the number of shares amounts to 19,959,349.

| Shareholders, June 30, 2021 (and known changes thereafter) | Number of shares, June 30 | Share of capital/votes |
|--|---------------------------|------------------------|
| Svolder AB   | 2,414,194                 | 12.4%                  |
| AB Grenspecialisten  | 2,274,332                 | 11.7%                  |
| Thomas Eklund inkl bolag                                   | 1,956,055                 | 10.1%                  |
| Swedbank Robur Fonder AB                                   | 1,940,000                 | 10.0%                  |
| Tredje AP-fonden   | 1,625,771                 | 8.4%                   |
| Nordea Fonder  | 1,699,228                 | 8.8%                   |
| Länsförsäkringar Fonder                                    | 781,577                   | 4.0%                   |
| Andra AP-Fonden  | 684,974                   | 3.5%                   |
| Skandinaviska Enskilda Banken UK                           | 534,298                   | 2.8%                   |
| Société Générale   | 548,139                   | 2.8%                   |
| CBNY-Norges Bank   | 382,165                   | 2.0%                   |
| Sijoitusrahasto Aktia Nordic                               | 371,270                   | 1.9%                   |
| Fondita Nordic   | 354,000                   | 1.8%                   |
| Other shareholders (2,689)                                 | 3,850,549                 | 19.8%                  |
| <b>Total number of shares</b>                              | <b>19,416,552</b>         | <b>100.0%</b>          |

## Option programs

The Board of Directors believes that it is important and in the interest of all shareholders that the CEO and key employees, who are considered important to the Company's further development, have a long-term interest in good value growth for the Company's shares. A personal, long-term shareholder commitment would be expected to contribute to increased interest in the Company's operations and financial performance, and to increase the CEO's and key employees' motivation and affinity with the Company and its shareholders.

The warrants have been allotted and purchased by employees at market conditions. The market value has been determined using the Black & Scholes option valuation model.

If a warrant holder's employment ceases, Boule has the right of first refusal and may choose to exercise that right. The Board has decided to exercise the right of first refusal regarding former employees who purchased warrants in the 2019 program, and 100,638 warrants have accordingly been repurchased since allotment. There are no restrictions on transferring warrants in the programs.

| Outstanding programs | Outstanding options |               |                | Corresponding shares | Proportion of total no. of shares | Exercise price | Exercise period         |
|----------------------|---------------------|---------------|----------------|----------------------|-----------------------------------|----------------|-------------------------|
|                      | CEO                 | Key employees | Total          |                      |                                   |                |                         |
| 2019/2022            | 0                   | 362,797       | <b>362,797</b> | 362,797              | 1.9%                              | 67.50          | 1 Juni 2022-30 Dec 2022 |
| 2020/2023            | 130,000             | 50,000        | <b>180,000</b> | 180,000              | 0.9%                              | 86.70          | 1 juni 2023-30 dec 2023 |
|                      | 130,000             | 412,797       | <b>542,797</b> |                      |                                   |                |                         |



The Board of Directors and the CEO certify that this interim report provides a true and fair view of the operations, financial position and earnings of the Parent Company and the Group and describes the material risks and uncertainties faced by the Parent Company and the other Group companies.

**Stockholm, July 19, 2021**

Boule Diagnostics AB

**Peter Ehrenheim**

Chairman of the Board

**Thomas Eklund**

Board member

**Karin Dahllöf**

Board member

**Jon Risfelt**

Board member

**Charlotta Falvin**

Board member

**Yvonne Mårtensson**

Board Member

**Torben Jörgensen**

Board Member

**Jesper Söderqvist**

CEO

This interim report has not been reviewed by the Company's auditor.